

Ingredients of an effective sportsbased community intervention

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Outline

- 1. Evaluation overview
- 2. Sport and Crime Reduction How does it work?
- 3. Ingredients of an effective sport-based community intervention





Evaluation Aims

- Examine the effectiveness of appropriately delivered neighbourhood based sports interventions in <u>reducing demand for police</u> <u>service in response to youth crime and anti-social</u> <u>behaviour (ASB).</u>
- Gather <u>evidence of impact</u> and identify the <u>critical</u> <u>success factors for effective sports</u> based interventions





Sport and Youth Crime Reduction

How does it work?







Why do young people engage in ASB?

The answers matter because they have a direct impact on what makes an effective sportsbased intervention



ASB Triggers

Figure 5 What triggers anti-social behaviour?

Young people report four factors that can increase anti-social behaviour

Bullying/ threatening behaviour of others	Ugly surroundings	(Perception/reality) Nothing to do	Dejection
By older age groups/ older teenagers/ authority figures/ media and adults (with manifest dislike/ fear of young people)	Dog excrement Poor turf Vandalism; graffiti; broken buildings/ facilities/floodlights	Where I live For my age group (especially 14-17 years)	Low self esteem Poor support structures Bleak outlook

Source: Audit Commission

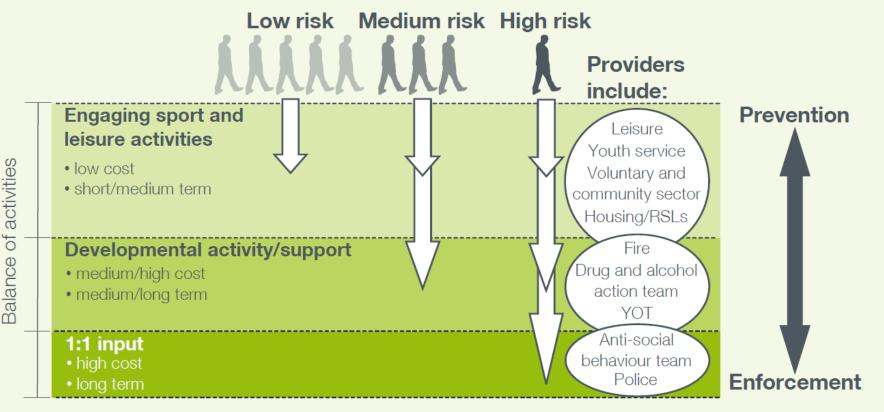




Figure 18

Resources must be targeted appropriately

The three levels of intervention for addressing anti-social behaviour



Source: Audit Commission





Mechanisms

Nichols (2007) identifies three different mechanisms for impacting on crime reduction:

- **Deterrence** Makes it less likely that a young person will offend if they think they are more likely to get caught
- **Diversion** Diverts the young person from the place or time when a young person is most likely to get involved in crime.
- Pro-social development Combines 'risk and protection factors with a model of self-development, facilitated by parallel increases in self-esteem, locus of control and cognitive skills'





Value of Sport

'Sport only has a value within a social and personal development approach' Crabbe et al. (2006)

Diversionary Approach	Developmental Approach		
Providing alternative 'beneficial' activity to anti-	Using activity as a gateway to ongoing personal		
social behaviour, substance misuse etc.	development		
Fixed outcomes as targets (e.g. crime reduction	Open-ended outcomes (e.g. distance travelled of		
figures)	participants)		
Mass participation as indicators of success	Quality of engagement as an indicator of success		
Belief in the intrinsic value of the activity itself	Focus on values of wider personal development		
(sport, physical activity)	which might be facilitated by use of activities		
	rather than a belief in the activity's intrinsic		
	value		
Short or fixed term delivery	Ongoing, open-ended delivery		
Structured schemes of work or programs of	Flexible, organic, local development and readily		
coaching	adaptable activities		
Authoritarian, based on discipline	Mutual respect, based on trust		
Doing something programme leaders think is worthwhile	Doing something the young person thinks is worthwhile		





Personal Growth

Nichols (2007) - elements for a successful programme promoting personal growth:

- A clear set of values for the activity leaders and the ethos of the programme (Right Staff)
- Ability to adapt the programme to individual participants' needs (Right Style and Place)
- Sharing activity with peers with pro-social behaviour reinforcing positive values (Right Young People)





Personal Growth

Nichols (2007) also advocated:

- The use of rewards to recognise achievement to build selfesteem
- Leaders adopting a mentor role
- Long term programme 18-24 months with opportunities for further development and exit routes.





Ingredients of an effective sport-based community intervention





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Ingredients - Offer

Right Staff	Authority but not authoritative		
	Focus on young people as well as on sport		
	Staff (and volunteers) as role models and mentors who build long		
	term relationships with young people. Mentors and leaders can		
	act as catalysts for change in young people's lives.		
Right Young People	Group should ideally include young people (Like Me) who are		
	similar to target group but who exhibit desired behaviour.		
	Reinforces positive values.		
Right Style and Right	Needs-based and accessible delivery.		
Place	Environment that feels safe to young people		
	Based on clear understanding of the needs of the targeted young		
	people (e.g. age, gender, ethnicity, problem behaviour).		
Rewards/Rewarding	Aids retention. Recognises achievement and builds self-esteem		
activities			
Attractive offer	Engaging, high quality offer (e.g. Enjoyable, challenging,		
	energetic, varied). Organic and flexible to change over time.		
	Recognises the dynamic process between the participant and the programme.		



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Ingredients - Structure

STOKE-ON-TRENT

Clear Ethos	Mutual respect. Relationships based on trust, respect, fairness, voluntarism/choice. Sense of community.		
Sustained Delivery	Ongoing, open-ended delivery (or identified and accessible exit routes identified). Encourages long term retention		
Multi-agent/ Partnerships	Enhance access to stable resources. Can build trust between young people and institutions such as schools/colleges and the police and facilitate the improvement of young people's skills, qualifications and behaviours.		
Personal development opportunities	Focus on self-esteem, locus of control and cognitive skills that enable young people to take on greater challenges. Also a clear focus on health, welfare and education.		
Positive Pathway	Provide opportunities for young people to adopt a positive direction in their life. Pathway to health/work.		



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Phase 4: Maximising Impact – Sport Plus								
Positive Pathway								
Provide - or link to - opportunities for young people to continue to adopt a positive direction								
Phase 3: Maintaining engagement								
Rewards/	Attractive Offer		r	Personal		Sustained		
Rewarding				Development		Delivery		
				Opportunities				
Phase 2: Creating the 'right' offer for Young People								
Right Staff	Right Staff Right Style		and Place		Right Young People			
Phase 1: Foundation								
Clear Ethos		Multi-agents/Partnerships						





Summary

- The 'ingredients' are those elements which projects need in order to ensure a 'personal growth' approach
- The ways in which the ingredients are combined will vary between projects reflecting the local context (Opportunities and Challenges)
- Developing projects takes time and projects will continue to evolve in response to changes in young people and the context





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